

## INTRODUCTION

This financial analysis report is organized into the following sections:

- General Fund
- Associated Student Body Fund
- Debt Service Fund
- Capital Projects Fund
- Transportation Vehicle Fund
- Permanent Fund
- Staffing

The purpose of the financial analysis section is to provide a summary of the financial operations of the general fund and other funds for the month of December 2015. Current data is compared to the previous year.

## I. GENERAL FUND (EXHIBIT 3)

1. Fund Balance Comparison

The following table compares the financial operating results between December 2014 and December 2015.

| General Fund Comparison |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 2014 |  | December 2015 |  | Variances |  |
| Total Beginning Fund Balance | \$ | 23,735,871 | \$ | 14,097,191 | \$ | $(9,638,680)$ |
| Total Fund Balance |  | 23,735,871 |  | 14,097,191 |  | $(9,638,680)$ |
|  |  |  |  |  |  |  |
| Revenues |  | 98,595,722 |  | 109,793,983 |  | 11,198,261 |
| Other Financing Sources |  | 5,859 |  | 1,028 |  | $(4,831)$ |
| Total Resources |  | $\mathbf{9 8 , 6 0 1 , 5 8 0}$ |  | 109,795,009 |  | 11,193,429 |
| Expenditures |  | 97,423,767 |  | 110,636,521 |  | 13,212,754 |
| Other Financing Uses |  | 3,859 |  | - |  | $(3,859)$ |
| Total Uses |  | 97,427,626 |  | 110,636,521 |  | 13,208,895 |
| Excess (Deficiency) of Revenues over Expenditures |  | 1,173,954 |  | $(841,512)$ |  | $(2,015,466)$ |
| Ending Fund Balance | \$ | 24,909,827 | \$ | 13,255,680 |  | $(11,654,147)$ |

The ending fund balance for December 2015 was $\$ 11.65$ million lower than December 2014 due to the beginning fund balances and revenue and expenditures variances which are explained later in this report.

# KENT SCHOOL DISTRICT NO. 415 <br> Financial Analysis Report <br> For the Month Ended December, 2015 

The next table shows the reconciliation between King County's cash and investments and the district's fund balance in the general fund as of December 2015 for control purposes.

| Reconciliation Cash \& Investment/Fund Balance |  |  |
| :---: | :---: | :---: |
| Net Cash \& Investment per County/Bank \$ 20,454,105Plus: Other Assets |  |  |
|  |  |  |
| Tax Receivable |  | 1,363,232 |
| Due from Other Funds/Govt. |  | 42,378 |
| Receivables |  | 147,387 |
| Inventory |  | 694,544 |
| Other Items |  | 6,277 |
| Total Assets |  | 22,707,923 |
| Less: Liabilities |  |  |
| Accounts Payable |  | $(1,057,300)$ |
| (Warrants Outstanding included in $\mathrm{A} / \mathrm{P}$ ) |  |  |
| Salaries \& Payroll Taxes |  | $(7,012,789)$ |
| Due to Other Funds |  | $(11,917)$ |
| Total Liabilities |  | $(8,082,006)$ |
| Less: Deferred Inflows of Resources |  |  |
| Unavailable Revenue |  | $(1,370,237)$ |
| Total Deferred Inflows of Resources |  | $(1,370,237)$ |
| Fund Balance per GL | \$ | 13,255,680 |

2. Revenues and other Financing Sources

The general fund revenue and other financing sources were 11.19 million or $11.35 \%$ higher than last fiscal year, for the same period. This was primarily due to increases in Local Taxes, State General Purpose, and State Special Purpose revenues.

| Revenue and Other Financing Sources Comparison by Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Y-T-D <br> December <br> 2014 <br> 2850 | Percent of Total | $\begin{gathered} \text { Y-T-D } \\ \text { December } \\ 2015 \end{gathered}$ | Percent of Total |  | Variance |
| Local Taxes | \$ 28,560,110 | 28.97\% | \$ 31,417,464 | 28.61\% | \$ | 2,857,354 |
| Local Non-Taxes | 2,604,398 | 2.64\% | 2,372,995 | 2.16\% |  | $(231,403)$ |
| State, General Purpose | 50,563,781 | 51.28\% | 57,477,630 | 52.35\% |  | 6,913,849 |
| State, Special Purpose | 11,661,797 | 11.83\% | 12,857,903 | 11.71\% |  | 1,196,106 |
| Federal, General Purpose | 2,689 | 0.00\% | - | 0.00\% |  | $(2,689)$ |
| Federal, Special Purpose | 5,032,554 | 5.10\% | 5,516,915 | 5.02\% |  | 484,361 |
| Revenue from Other School Districts | - | 0.00\% | 303 | 0.00\% |  | 303 |
| Revenue from Other Agencies | 170,392 | 0.17\% | 150,772 | 0.14\% |  | $(19,620)$ |
| Revenue-Other Financing Sources | 5,859 | 0.01\% | 1,028 | 0.00\% |  | $(4,831)$ |
| Total Revenue | \$ 98,601,580 | 100.00\% | \$109,795,009 | 100.00\% | \$ | 11,193,430 |

# KENT SCHOOL DISTRICT NO. 415 <br> Financial Analysis Report For the Month Ended December, 2015 

Local Taxes - This revenue consists of tax receipts from the maintenance and operation (M\&O) levies. Local tax collections were $10.00 \%$ higher than December 2014 due to higher tax collections by King County.

Local Non-Taxes - This revenue is made up of student lunch receipts, tuitions and fees, investment earnings, and other small sources. The decrease of $\$ 0.23$ million or $8.89 \%$ from December 2014 is due mainly to decreases in investment earnings, tuition and fees, food services sales, and other miscellaneous receipts such as donations.

State, General Purpose - This revenue comes from two sources: apportionment and local effort assistance (LEA).

Apportionment is the revenue received through a state funding formula that is based on the average number of students enrolled and the placement of our staff on the state salary schedule. Basic and career-technical education revenues are included in this revenue.

Local Effort Assistance (LEA) is revenue provided by the state to equalize local levy rates for districts with a proportionally lower assessed valuation tax base.

The state general purpose revenue increased by $\$ 6.91$ million or $13.67 \%$ compared to December 2014, mainly in the state apportionment.

State, Special Purpose - This revenue includes funding for Special Education, Learning Assistance, Bilingual Education, Highly Capable, Nutrition Services and Transportation. It is based on various formulas for students receiving services from specific programs. This revenue category fluctuates from year to year. This month revenue increased by 1.20 million or $10.26 \%$ compared to last year. This is primarily due to an increase for Special Education, Learning Assistance, and Transportation programs.

Federal, General Purpose - This revenue comes from: (a) direct federal funds for Reserve Officer Training Corps (ROTC), (b) funds related to the harvest of federal forest lands within the district's boundaries, (c) impact aid associated with students living in subsidized housing, and (d) federal lieu-of-taxes.

This revenue fluctuates and is difficult to project. No General Purpose revenue was received through the month of December 2015.

# KENT SCHOOL DISTRICT NO. 415 <br> Financial Analysis Report <br> For the Month Ended December, 2015 

Federal, Special Purposes - This revenue is provided by the federal government to support programs for special needs students such as those needing help with reading and math (federal grants).

Expenditures for these programs are limited to revenue received, thus it has no net impact on the district's budget.

Revenue From Other Districts - This revenue reflects reimbursements received for special education services rendered to students from other school districts. The district has received \$303 through December 2015.

Revenue From Other Agencies - This revenue relates to agreements and partnerships with governmental agencies and businesses to help fund educational programs. The district received \$150,772 through the month of December 2015.

Revenue From Other Financing Sources - This revenue relates to sales of surplus equipment. The district received $\$ 1,028$ as of the end of December 2015.

## Expenditures and Other Financing Uses

Year-to-date expenditures and other financing uses for this month were $\$ 110.64$ million, which is $\$ 13.21$ million or $13.56 \%$ higher than last year, which is a result of increases in certificated and classified salaries, employee benefits, and Supplies. Comparisons of the current month's expenditures to the same period last year by object and variances are shown below:

| Expenditures and Other Financing Uses Comparison To Prior Year |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Certificated Salaries Classified Salaries | $\begin{gathered} \hline \text { December } \\ 2014 \\ \hline \end{gathered}$ |  | Percent of Total 46.17\% | $\begin{gathered} \text { December } \\ 2015 \\ \hline \end{gathered}$ |  | Percent of Total | Variance |  |
|  | \$ | 44,977,983 |  | \$ | 49,695,454 | 44.92\% | S | 4,717,471 |
|  |  | 16,427,520 | 16.86\% | \$ | 17,450,344 | 15.77\% |  | 1,022,824 |
| Employee Benefits |  | 21,631,337 | 22.20\% | \$ | 24,965,989 | 22.57\% |  | 3,334,652 |
| Supplies \& Materials |  | 4,764,391 | 4.89\% | \$ | 8,328,470 | 7.53\% |  | 3,564,079 |
| Contractual Services |  | 9,405,514 | 9.65\% | \$ | 9,927,814 | 8.97\% |  | 522,300 |
| Local Mileage \& Travel |  | 105,548 | 0.11\% | \$ | 115,925 | 0.10\% |  | 10,377 |
| Capital Outlay |  | 111,475 | 0.11\% | \$ | 152,526 | 0.14\% |  | 41,051 |
| Other Financing Uses |  | 3,859 | 0.00\% |  | - | 0.00\% |  | $(3,859)$ |
| Total | \$ | 97,427,626 | 100.00\% | \$ | 110,636,521 | 100.00\% | \$ | 13,208,894 |

# KENT SCHOOL DISTRICT NO. 415 <br> Financial Analysis Report <br> For the Month Ended December, 2015 

## II. ASSOCIATED STUDENT BODY FUND (EXHIBIT 4)

ASB revenue and expenditures for December 2015 were respectively $\$ 1.11$ million and $\$ 0.79$ million, resulting in a fund balance of $\$ 1.96$ million.

## III. DEBT SERVICE FUND (EXHIBIT 5)

The Debt Service Fund is used to accumulate resources (property taxes, investment earnings, transfers from other funds to pay debts) to meet the district's long-term obligation for voted and non-voted debts.
The debt payments (principal, interest, and bond transfer fees) are scheduled for October, December, January, April, June, and July. The debt payments are related to the following debt issuances:

- Unlimited Tax General Obligation Bonds, issued from1992 through 2013, including Qualified School Construction Bonds and Refunding Bonds issued on November 4, 2010.
- Limited Tax General Obligation Bonds issues 2008, issued on May 8, 2008 for the acquisition of a transportation building.
- Limited Tax General Obligation Bond Series 2015, issued June 30, 2015 for student transportation vehicles.

Property tax collections in December 2015 were approximately $\$ 12.19$ million to meet the district's debt service requirements. Other revenues were investment earnings.

## CAPITAL PROJECTS FUND (EXHIBIT 6)

The total expenditures and encumbrances committed as of December, 2015 are $\$ 4.21$ million, thus $25.72 \%$ of the Capital Projects Fund budget has been committed.
Construction activities vary from month to month depending on construction priorities of projects; therefore comparison between actual and budget is not meaningful.

## IV. TRANSPORTATION VEHICLE FUND (EXHIBIT 7)

The District issued $\$ 5$ million of non-voted debt (bonds) on June 30, 2015. The proceeds of the bond sale will be used for the purchase of new school buses during 2015-16. A portion of the state school bus depreciation allocation will be used to pay the principal and interest on the bonds.

The state bus depreciation allocation, investment year to date earnings and sales of surplus buses total $\$ 10,859$. The Transportation Vehicle Fund carries a fund balance of $\$ 4,373,790$ as of December, 2015.

# KENT SCHOOL DISTRICT NO. 415 <br> Financial Analysis Report <br> The Month Ended December, 2015 

## Staffing

The staffing report compares the staffing approved in the original budget with the current staffing recorded in the district's HR/Fiscal system as measured at month-end. It should be noted that staffing levels change on a daily basis as employee status changes due to resignations, retirements, leaves change in part-time and full-time status, and date of employment.
"Budget FTE" is the Board approved Full Time Equivalent Status for the current fiscal year.
"Current FTE" reflects authorized Full Time Equivalent Status.
"Other Programs" reflects the total of eleven different programs (such as Title I, Learning Assistance, Career \& Technical Education, etc.). Throughout each individual program, differences are within the expected tolerances for this point in the school year unless otherwise noted.

## Explanation of differences shown in staffing chart below:

- Certificated - Special Education: The 28.719 FTE reflects positions not filled during the year, but needed to cover costs of outside contracted agency staff (such as Speech Language, Pathologists, and Psychologists).
- Classified - Special Education: The 21.668 FTE under budget is the built-in capacity for new special students throughout the fiscal year.

| Staffing - December 2015 |  |  |  |
| :--- | ---: | ---: | ---: |
|  | F.T.E. |  |  |
| Certificated | Budget | Current | Difference |
| Basic Education |  |  |  |
|  | $1,553.543$ | $1,507.850$ | 45.693 |
| Special Education - State |  |  |  |
| Special Education - Federal | 225.320 | 197.101 | 28.219 |
| Sub-total Special Education | 7.100 | 6.600 | 0.500 |
|  | 232.420 | 203.701 | 28.719 |
| Other Programs | 165.725 | 163.889 | 1.836 |
| Total Certificated | $1,951.688$ | $1,875.440$ | 76.248 |
| Classified |  |  |  |
| Basic Education | 284.821 | 271.137 | 13.684 |
|  |  |  |  |
| Special Education - State | 164.879 | 146.937 | 17.942 |
| Special Education - Federal | 33.809 | 30.083 | 3.726 |
| Sub-total Special Education | 198.688 | 177.020 | 21.668 |
| Other Programs | 594.900 | 571.963 | 22.937 |
| Total Classified | $1,078.409$ | $1,020.120$ | 58.289 |

FUND BALANCE SHEETS
GOVERNMENTAL FUNDS
December 31, 2015

ASSETS:
Cash and Cash Equivalents Construction Retainage Escrow
Property Tax Receivable
Accounts Receivable, Net
Prepaid Expenses
Due From Other Funds
Due From Other Government Units
Inventories at Cost
TOTAL ASSETS
LIABILITIES:
Accounts Payable
Accrued Wages \& Benefits Payable
Accrued Interest Payable
Accrued Contingent Losses
Due To Other Funds
Due To Other Governmental Units Interfund Loan
TOTAL LIABILITIES
DEFERRED INFLOWS OF RESOURCES:
Unavailable Revenue
Unavailable Revenue - Taxes Receivable

## TOTAL DEFERRED

INFLOWS OF RESOURCES:

## FUND BALANCES

Nonspendable:
Inventory/Prepayments

Permanent Fund Principal

## Restricted for:

Bond Proceeds
State Proceeds
Other Proceeds
Associated Student Body Fund
Debt Service
School Construction
Transportation Vehicle Fund
Uninsured Risks \& Self-Insurance
Carryovers and Others
Committed From Levy Proceeds Assigned Fund Balance Unassigned Fund Balance:

Minimum Fund Balance Policy Unassigned Fund Balance
TOTAL FUND BALANCES
TOTAL LIABILITIES \& FUND BALANCES

| GENERAL FUND | SPECIAL | SERVICE | CAPITAL PROJECT FUND | TRANSPORTATION <br> YEHICLE RUND | PERMANENT <br> (REEPLOEG) | GOVERNMENTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| 20,454,105 | \$ | 2,029,004 | \$ | 2,945,210 | \$ | 10,003,316 | \$ | 4,375,854 | \$ | 177,714 | \$ | 39,985,203 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - |  | - |  | - |  | 4,753,322 |  |  |  | - |  | 4,753,322 |
| 1,363,232 |  | - |  | 588,364 |  | 127,438 |  | - |  | - |  | 2,079,034 |
| 147,387 |  | - |  | - |  | - |  | - |  | - |  | 147,387 |
| 6,277 |  | - |  | - |  | - |  | - |  | - |  | 6,277 |
| 42,378 |  | 11,998 |  | - |  | - |  | - |  | - |  | 54,377 |
| - |  | - |  | - |  | - |  | - |  | - |  | - |
| 694,544 |  | - |  | - |  | - |  | - |  | - |  | 694,544 |
| 22,707,923 |  | 2,041,002 |  | 3,533,574 |  | 14,884,076 |  | 4,375,853 |  | 177,714 |  | 47,720,143 |
| 963,816 |  | 59,560 |  | - |  | 4,434 |  | - |  | - |  | 1,027,810 |
| 7,012,789 |  | - |  | - |  | - |  | - |  | - |  | 7,012,789 |
| - |  | - |  | - |  | - |  | - |  | - |  | - |
| 91,958 |  | - |  | 21,892 |  | 122,074 |  | 2,063 |  | 292 |  | 238,278 |
| 11,917 |  | 18,604 |  | - |  | 27,325 |  | - |  | - |  | 57,846 |
| 1,527 |  | - |  | - |  | - |  | - |  | - |  | 1,527 |
| - |  | - |  | - |  | - |  | - |  | - |  | - |
| 8,082,006 |  | 78,164 |  | 21,892 |  | 153,833 |  | 2,063 |  | 292 |  | 8,338,250 |


| 7,005 | - | - | 4,753,322 | - | - | 4,760,327 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,363,232 | - | 588,364 | 127,438 | - | - | 2,079,034 |
| 1,370,237 | - | 588,364 | 4,880,760 | - | - | 6,839,361 |


| 658,569 | - | - | - | - | 658,569 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | 165,000 | 165,000 |


| - |  | - |  | - |  | 4,075,165 |  | - |  | - |  | 4,075,165 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - |  | - |  | - |  | 1,140,049 |  | - |  | - |  | 1,140,049 |
| - |  | - |  | - |  | 117,805 |  | - |  | - |  | 117,805 |
| - |  | 1,962,838 |  | - |  | - |  | - |  | - |  | 1,962,838 |
| - |  | - |  | 2,923,318 |  | - |  | - |  | - |  | 2,923,318 |
| - |  | - |  | - |  | - |  | - |  | - |  | - |
| - |  | - |  | - |  | - |  | 4,373,790 |  | - |  | 4,373,790 |
| 1,256,650 |  | - |  | - |  | - |  | - |  | - |  | 1,256,650 |
| 762,310 |  | - |  | - |  | - |  | - |  | - |  | 762,310 |
| - |  | - |  | - |  | 3,886,593 |  | - |  | - |  | 3,886,593 |
| - |  | - |  | - |  | 629,871 |  | - |  | 12,422 |  | 642,294 |
| 10,578,153 |  | - |  | - |  | - |  | - |  | - |  | 10,578,153 |
| - |  | - |  | FXHIRIT |  | - |  | $\overline{7}$ |  | - |  | , |
| 13,255,680 |  | 1,962,838 |  | 2,923,318 |  | 9,849,483 |  | 4,373,790 |  | 177,422 |  | 32,542,532 |
| \$ 22,707,923 | \$ | 2,041,002 | \$ | 3,533,574 | \$ | 14,884,076 | \$ | 4,375,853 | \$ | 177,714 | \$ | 47,720,143 |

KENT SCHOOL DISTRICT NO. 415
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
December 31, 2015


KENT SCHOOL DISTRICT NO. 415
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
December 31, 2015


Capital Outlay:
To be Distributed
Other
TOTAL EXPENDITURES
Excess (Deficiency) of Revenues
Over Expenditures
OTHER FINANCING SOURCES (USES) Sale of Bond
Sale of RefundingBonds
Bond Premium
Bond Discount
Sale of Surplus Equipment
Transfers
Transfer to Escrow
Others
Long-Term Financing TOTAL OTHER FINANCING SOURCES AND USES

NET CHANGE IN FUND BALANCE

ENDING FUND BALANCES:
Nonspendable:
Inventory/Prepayments
Permanent Fund Principa
Restricted for: Assigned to Fund Purposes
Bond Proceeds
State Proceeds
Other Purposes
Federal Proceeds
Associated Student Body Fund Debt Service
Transportation Vehicle Fund Uninsured Risks \& Self-Insurance Carryovers and Others
Committed From Levy Proceeds
Assigned Fund Balance
Unassigned Fund Balance:
Minimum Fund Balance Policy Unassigned Fund Balance
TOTAL ENDING FUND BALANCES

| - | - | - | $\begin{aligned} & 118,198 \\ & 594,406 \end{aligned}$ | - | - | $\begin{aligned} & 118,198 \\ & 594,406 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110,636,521 | 785,777 | 22,968,089 | 712,604 | 1,600,363 | 6 | 136,703,360 |
| $(842,539)$ | 324,438 | $(10,386,232)$ | 3,486,310 | $(1,589,505)$ | 375 | $(9,007,151)$ |
| - | - | - | - | - | - | - |
| - | - | 37,995,000 | - | - | - | 37,995,000 |
| - | - | 6,268,780 | - | - | - | 6,268,780 |
| - |  | - | - | - | - | - |
| 1,028 | - | - | - | - | - | 1,028 |
| - | - | 60,208 | - | $(60,208)$ | - | - |
| - | - | (44,108,627) | - | - | - | $(44,108,627)$ |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| 1,028 | - | 215,361 | - | $(60,208)$ | - | 156,181 |
| (841,511) | 324,438 | $(10,170,871)$ | 3,486,310 | $(1,649,713)$ | 375 | $(8,850,970)$ |
| 13,255,680 | 1,962,838 | 2,923,318 | 9,849,483 | 4,373,790 | 177,422 | 32,542,532 |



# KENT SCHOOL DISTRICT NO. 415 <br> GENERAL FUND <br> STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES <br> BUDGET AND ACTUAL 

December 2015
BEGINNING FUND BALANCES:
Nonspendable:
Inventory
Restricted:
Uninsured Risks \& Self Insurance
Cartyovers \& Others
Assigned
Unassigned Fund Balance:
Minimum Fund Balance Policy
Unassigned Fund Balance
Total Beginning Fund Balances
Prior Year Adjustments
REVENUE
Local Taxes
Local Non-Taxes
State, General Purpose
State, Special Purpose
Federal, General Purpose
Federal, Special Purpose
Revenue from Other School Districts
Revenue from Other agencies/Assn.
Total Revenues

## EXPENDITURES

Regular Instruction
Special Instruction
Vocational Instruction
Compensatory Education
Other Instructional Programs
Community Services
Support Services
Food Services
Pupil Transportation
Total Expenditures

## Revenues less Expenditures

## OTHER FINANCING SOURCES (USES)

Sales of Surplus Equipment
Transfers

## TOTAL OTHER FIN.SOURCES (USES)

ENDING FUND BALANCES:
Nonspendable:
Inventory
Restricted:
Uninsured Risks \& Self-Insurance
Carryovers \& Others
Assigned
Unassigned Fund Balance:
Unassigned Fund Balance
Unassigned Minimum Fund Bal Policy
Total Ending Fund Balances

| Budget | Current Month | Year-To-Date | Encumbrances | Balance | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | \$ | \$ |  | \$ |  |
| 550,000 | 658,569 | 658,569 |  | $(108,569)$ | 119.74\% |
| 1,181,669 | 1,256,650 | 1,256,650 |  | $(74,981)$ | 106.35\% |
| 1,950,000 | 1,401,710 | 1,401,710 |  | 548,290 | 71.88\% |
| 950,000 | - | - |  | 950,000 | 0.00\% |
| 14,570,870 | $(1,476,902)$ | 10,780,263 |  | 3,790,607 | 73.99\% |
| 223,469 | 14,798,661 | - |  | 223,469 | 0.00\% |
| 19,426,008 | 16,638,687 | 14,097,191 |  | 5,328,816 | 72.57\% |
| 68,484,648 | 264,465 | 31,417,464 |  | 37,067,184 | 45.88\% |
| 6,969,013 | 423,383 | 2,372,995 |  | 4,596,018 | 34.05\% |
| 177,463,450 | 15,530,369 | 57,477,630 |  | 119,985,820 | 32.39\% |
| 48,400,371 | 3,439,836 | 12,857,903 |  | 35,542,468 | 26.57\% |
| 20,000 | - | - |  | 20,000 | 0.00\% |
| 27,998,238 | 2,227,304 | 5,516,915 |  | 22,481,323 | 19.70\% |
| 125,000 | - | 303 |  | 124,697 | 0.24\% |
| 395,000 | 16,971 | 150,772 |  | 244,228 | 38.17\% |
| 329,855,720 | 21,902,328 | 109,793,983 |  | 220,061,737 | 33.29\% |
| 192,327,331 | 15,063,289 | 66,865,531 | 819,119 | 125,461,800 | 35.19\% |
| 38,793,610 | 3,250,275 | 13,003,026 | 5,613,205 | 25,790,584 | 47.99\% |
| 8,573,397 | 619,993 | 2,601,674 | 45,757 | 5,971,723 | 30.88\% |
| 23,172,340 | 1,417,116 | 5,671,616 | 175,224 | 17,500,724 | 25.23\% |
| 3,711,355 | 129,665 | 539,518 | 60,618 | 3,171,837 | 16.17\% |
| 347,562 | 16,973 | 55,693 | - | 291,869 | 16.02\% |
| 42,471,924 | 3,079,285 | 14,957,307 | 1,622,735 | 27,514,617 | 39.04\% |
| 11,148,955 | 894,741 | 3,852,522 | 2,991,116 | 7,296,433 | 61.38\% |
| 9,175,853 | 814,117 | 3,089,635 | 1,030,648 | 6,086,218 | 44.90\% |
| 329,722,327 | 25,285,454 | 110,636,521 | 12,358,422 | 219,085,806 | 37.30\% |
| 133,393 | (3,383,125) | $(842,539)$ |  | 975,932 | -631.62\% |
| - - | 118 | 1,028 | - | $(1,028)$ | N/A |
| - | - | - | - | - | N/A |
| - | 118 | 1,028 | - | $(1,028)$ | N/A |
| 19,559,401 | 13,255,680 | 13,255,680 | - | 6,303,721 | 67.77\% |
| 450,000 | 658,569 | $658,569$ |  | $(208,569)$ | 146.35\% |
| 1,250,000 | 1,256,650 | 1,256,650 |  | $(6,650)$ | 100.53\% |
| 1,250,000 | 762,310 | 762,310 |  | 487,690 | 60.98\% |
| 300,000 | - | - |  | 300,000 | 0.00\% |
| 1,040,581 | - | - |  | 1,040,581 | 0.00\% |
| 15,268,820 | 10,578,153 | 10,578,153 |  | 4,690,668 | 69.28\% |
| \$ 19,559,401 | \$ 13,255,680 | \$ 13,255,680 |  | \$ 6,303,721 | 67.77\% |

EXHIBIT 3

| STATEME | KENT SCHOOL DISTRICT NO. 415 <br> ASSOCIATED STUDENT BODY FUND <br> REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL <br> December 2015 |  |  |  | Balance | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Current Month | Year-To-Date | Encumbrances |  |  |
| BEGINNING RESTRICTED FUND BALANCE |  |  |  |  |  |  |
| Restricted Fund Balance | 1,488,356 | 2,005,839 | 1,638,400 |  | $(150,044)$ | 110.08\% |
| Total Beginning Restricted Fund Balance | 1,488,356 | 2,005,839 | 1,638,400 |  | $(150,044)$ | 110.08\% |
| REVENUE |  |  |  |  |  |  |
| General Student Body | 1,329,302 | 40,472 | 481,729 |  | 847,573 | 36.24\% |
| Athletics | 678,100 | 24,912 | 202,465 |  | 475,635 | 29.86\% |
| Classes | 195,470 | 1,142 | 6,344 |  | 189,127 | 3.25\% |
| Clubs | 2,174,941 | 66,570 | 400,704 |  | 1,774,237 | 18.42\% |
| Private Monies | 162,100 | 4,450 | 18,973 |  | 143,127 | 11.70\% |
| Total Revenues | 4,539,913 | 137,545 | 1,110,215 |  | 3,429,698 | 24.45\% |
| EXPENDITURES |  |  |  |  |  |  |
| General Student Body | 981,601 | 33,180 | 192,587 | 136,916 | 789,014 | 33.57\% |
| Athletics | 1,080,454 | 93,198 | 310,509 | 88,954 | 769,945 | 36.97\% |
| Classes | 179,280 | 8 | 8,766 | 15,693 | 170,514 | 13.64\% |
| Clubs | 2,271,828 | 46,885 | 260,209 | 103,019 | 2,011,619 | 15.99\% |
| Private Monies | 163,020 | 7,275 | 13,706 | - | 149,314 | 8.41\% |
| Total Expenditures | 4,676,183 | 180,546 | 785,777 | 344,582 | 3,890,406 | 24.17\% |
| Revenues less Expenditures | $(136,270)$ | $(43,001)$ | 324,438 |  | $(460,708)$ | -238.09\% |
| Nonspendable: |  |  |  |  |  |  |
| Prepaid Items |  | - | - |  |  |  |
| Restricted for Fund Purposes |  | 41,473 | 1,962,838 |  |  |  |
| TOTAL ENDING FUND BALANCE | 1,352,086 | 1,962,838 | 1,962,838 |  | $(610,752)$ | 145.17\% |

# KENT SCHOOL DISTRICT NO. 415 <br> DEBT SERVICE FUND <br> STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES <br> BUDGET AND ACTUAL <br> December 2015 

|  | Budget | Current Month | Year-To-Date | Encumbrances | Balance | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING RESTRICTED FUND BALANCE: |  |  |  |  |  |  |
| Restricted Fund Balance | 12,616,789 | 24,690,549 | 13,094,188 |  | $(477,399)$ | 103.78\% |
| Total Beginning Restricted Fund Balance | 12,616,789 | 24,690,549 | 13,094,188 |  | $(477,399)$ | 103.78\% |
| REVENUE |  |  |  |  |  |  |
| Local T'axes | 26,635,350 | 105,824 | 12,187,626 |  | 14,447,724 | 45.76\% |
| Local Non-Taxes | 92,519 | 13,271 | 35,853 |  | 56,666 | 38.75\% |
| General Purpose Federal | 769,050 | - | 358,377 |  | 410,673 | 46.60\% |
| Total Revenues | 27,496,919 | 119,094 | 12,581,856 |  | 14,915,063 | 45.76\% |
| EXPENDITURES |  |  |  |  |  |  |
| Matured Bond Expenditures | 22,399,117 | 19,418,507 | 19,418,507 | - | 2,980,610 | 86.69\% |
| Interest (bond + Interfund) | 6,639,614 | 2,527,838 | 3,274,012 | - | 3,365,602 | 49.31\% |
| Investment Fees (Underivriter) | 350,000 | 188 | 275,570 | - | 74,430 | 78.73\% |
| Bond Transfer Fees | 18,000 | - | - | - | 18,000 | 0.00\% |
| Total Expenditures | 29,406,731 | 21,946,534 | 22,968,089 | - | 6,438,642 | 78.10\% |
| Revenues less Expenditures | $(1,909,812)$ | $(21,827,439)$ | $(10,386,232)$ |  | 8,476,420 | 543.84\% |
| O'THER FINANCING SOURCES/(USES) |  |  |  |  |  |  |
| Bond Premium | - | - | 6,268,780 |  | $(6,268,780)$ | N/A |
| Sales of Refunding bonds | - | - | 37,995,000 |  | (37,995,000) | N/A |
| Transfers | 123,958 | 60,208 | 60,208 |  | 63,750 | 48.57\% |
| Bond Issuance Costs | - | - | - |  | - | N/A |
| Escrow Payment |  | - | $(44,108,627)$ |  | 44,108,627 | N/A |
| TOTAL OTHER FIN. SOURCES/(USES) | 123,958 | 60,208 | 215,361 | - | $(91,403)$ | 173.74\% |
| ENDING RESTRICTED FUND BALANCE | 10,830,935 | 2,923,318 | 2,923,318 |  | 7,907,618 | 26.99\% |

CAPITAL PROJECTS FUND

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES <br> BUDGET AND ACTUAL

December 2015


BEGINNING RESTRICTED FUND BALANCES:

| Restricted For: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Arbitrage | - | - | - |  | - | N/A |
| Bond Proceeds | 3,110,475 | 4,222,170 | 4,446,322 |  | $(1,335,847)$ | 142.95\% |
| State Proceeds | 1,131,669 | 1,139,065 | 1,134,698 |  | $(3,029)$ | 100.27\% |
| Other Proceeds | 120,000 | 119,879 | 119,658 |  | 342 | 99.72\% |
| School Construction | - | - | - |  | - | N/A |
| Committed from Levy Proceeds | 1,790,336 | 3,862,517 | 546,193 |  | 1,244,143 | 30.51\% |
| Assigned to Fund Putposes | 493,688 | 629,136 | 116,301 |  | 377,387 | 23.56\% |
| Total Beginning Restricted Fund Balances | 6,646,168 | 9,972,767 | 6,363,173 | - | (1,338,534) | 95.74\% |
| REVENUE |  |  |  |  |  |  |
| Local Taxes | 6,959,400 | 26,805 | 3,276,349 | - | 3,683,051 | 47.08\% |
| Local Non-Taxes | 1,620,800 | 21,557.52 | 922,566.15 | - | 698,234 | 56.92\% |
| State, General Purpose | - | - | - | - | - | N/A |
| State, Special Purpose | - | - | - | - | - | N/A |
| Total Revenues | 8,580,200 | 48,362 | 4,198,915 | - | 4,381,285 | 48.94\% |
| EXPENDITURES |  |  |  |  |  |  |
| Undistributed | - | 27,232 | 118,198 | - | $(118,198)$ | N/A |
| Sites | 882,455 | 12,890 | 37,834 | 32,227 | 844,621 | 7.94\% |
| Buildings | 9,290,035 | 42,912 | 389,600 | 3,374,203 | 8,900,435 | 40.51\% |
| Equipment | 6,141,742 | 86,613 | 164,118 | 77,251 | 5,977,624 | 3.93\% |
| Energy | 53,931 | - | - | 13,104 | 53,931 | 24.30\% |
| Sales \& Leases Expenditures | - | - | 854 | - | (854) | N/A |
| Bond Issuance Expenditures | - | - | 2,000 | - | $(2,000)$ | N/A |
| Arbitrage Rebate | - | 2,000 | - | - | - | N/A |
| Capital Outlay | - | - | - | - | - | N/A |
| Total Expenditures | 16,368,163 | 171,646 | 712,604 | 3,496,785 | 15,655,559 | 25.72\% |

Revenues less Expenditures

| $(7,787,963)$ | $(123,284)$ | $3,486,310$ | $(3,496,785)$ | $(11,274,273)$ | $-44.77 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

OTHER FINANCING SOURCES/(USES)

| Sales of Bonds | - |  |  | - |  | - |  | - |  | - | N/A |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bond Premium | - |  |  | - |  | - |  | - |  | - | N/A |
| Bond Discount | - |  |  | - |  | - |  | - |  |  | N/A |
| Transfers | - |  |  | - |  | - |  | - |  | - | N/A |
| Sales of Property | 4,500,000 |  |  | - |  | - |  | - |  | 4,500,000 | 0.00\% |
| TOTAL OTHER FIN. SOURCES/(USES) |  | 4,500,000 |  | - |  | - |  | - |  | 4,500,000 |  |
| ENDING RESTRICTED FUND BALANCES: |  | 3,358,205 |  | 9,849,483 |  | 9,849,483 |  | $(3,496,785)$ |  | $(8,112,807)$ | 293.30\% |
| Restricted For: |  |  |  |  |  |  |  |  |  |  |  |
| Arbitrage |  |  |  | - |  | - |  | - |  |  | N/A |
| Bond Proceeds |  | 750,000 |  | 4,075,165 |  | 4,075,165 |  | - |  | $(3,325,165)$ | 543.36\% |
| State Procieds |  | 500,000 |  | 1,140,049 |  | 1,140,049 |  | - |  | $(640,049)$ | 228.01\% |
| Other Proceeds |  | 125,000 |  | 117,805 |  | 117,805 |  | - |  | 7,195 | 94.24\% |
| Sithool Construction |  | - |  | - |  | - |  | - |  | - | N/A |
| Commilted from Levy Proceeds |  | 1,749,736 |  | 3,886,593 |  | 3,886,593 |  | - |  | $(2,136,857)$ | 222\% |
| Assigned to Fund Pupposes |  | 233,469 |  | 629,871 |  | 629,871 |  |  |  | $(396,402)$ | 269.79\% |
| Unassigned Fund Balance |  |  |  |  |  | - |  |  |  | - | N/A |
| Total Ending Restricted Fund Balances | \$ | 3,358,205 | \$ | 9,849,483 | \$ | 9,849,483 | \$ | - | \$ | (6,491,278) | 293.30\% |

KENT SCHOOL DISTRICT NO. 415
TRANSPORTATION VEHICLE FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL

December 2015

|  | Budget | Current Month | Year-To-Date | Encumbrances | Balance | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING RESTRICTED FUND BALANCE: |  |  |  |  |  |  |
| Restricted Fund Balance | 5,794,350 | 4,431,764 | 6,023,503 | - | $(229,153)$ | 103.95\% |
| Total Beginning Restricted Fund Balance | 5,794,350 | 4,431,764 | 6,023,503 | - | $(229,153)$ | 103.95\% |
| Prior Year Adjustments |  |  | - |  |  |  |
| REVENUE |  |  |  |  |  |  |
| Investment Earnings | 4,000 | 2,269 | 10,859 | - | $(6,859)$ | 271.47\% |
| Transportation Reimbursement-Deprec. | 737,628 | - | - | - | 737,628 | 0.00\% |
| Long-Term Financing | - | - | - | - | - | N/A |
| Total Revenues | 741,628 | 2,269 | 10,859 | - | 730,769 | 1.46\% |
| EXPENDITURES |  |  |  |  |  |  |
| Equipment Purchases/Bus Rebuild | 5,750,000 | - | 1,600,197 | 3,314,695 | 835,108 | 85.48\% |
| Other | - | 34 | 166 | - | (166) | N/A |
| Bond Sale Fees |  | - | - |  |  |  |
| Transfers | 123,958 | 60,208 | 60,208 | - | 63,750 | 48.57\% |
| Total Expenditures | 5,873,958 | 60,242 | 1,660,571 | 3,314,695 | 898,691 | 84.70\% |
| Revenues less Expenditures | $(5,132,330)$ | $(57,973)$ | $(1,649,713)$ |  | $(167,922)$ | 32.14\% |

OTHER FINANCING SOURCES/(USES)
Sales of Buses
Sale of Bonds
TOTAL OTHER FIN. SOURCES/(USES)
ENDING RESTRICTED FUND BALANCE

| - | - | - | - | N/A |
| :---: | :---: | :---: | :---: | :---: |
|  | - | - |  |  |
| 662,020 | - | - |  | $(3,711,770)$ |

# KENT SCHOOL DISTRICT NO. 415 

PERMANENT FUND (REEPLOEG)
S'TATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL

December 2015

BEGINNING FUND BALANCE:
Nonspendable Fund Balance
Assigned Fund Balance
Total Beginning Fund Balance

REVENUE
Investment Earnings

Total Revenues

| Budget | Current Month | Year-To-Date | Encumbrances | Balance | Percent |  |
| :---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| - | 165,000 | 165,000 |  | $\mathrm{~N} / \mathrm{A}$ |  |  |
| - | 12,319 | 12,047 | - | $\mathrm{N} / \mathrm{A}$ |  |  |
| - | 177,319 | 177,047 | - | $\mathrm{N} / \mathrm{A}$ |  |  |

## EXPENDITURES

Investment Fees
Total Expenditures

Revenues less Expenditures

ENDING FUND BALANCE:
Nonspendable Fund Balance
Assigned Fund Balance
Total Ending Fund Balance

| - | 1 | 6 | - | - | N/A |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | 103 | 375 | - | - | N/A |
| - | 165,000 | 165,000 |  | - | N/A |
| - | 12,422 | 12,422 |  | - | N/A |
| - | 177,422 | 177,422 |  | - | N/A |

## KENT SCHOOL DISTRICT NO. 415

Financial Analysis Report
September 1, 2015 thru December 31, 2015

## General Fund <br> Percent Actual Revenues to Budget

|  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/13 | 6.48 | 21.74 | 28.31 | 34.90 | 41.32 | 48.02 | 55.20 | 71.23 | 78.09 | 82.81 | 90.26 | 98.02 |
| 13/14 | 6.27 | 20.60 | 26.81 | 33.45 | 39.63 | 46.40 | 53.91 | 68.72 | 75.37 | 80.24 | 87.61 | 95.73 |
| 14/15 | 6.35 | 20.91 | 26.38 | 33.30 | 39.46 | 46.05 | 53.42 | 69.62 | 76.11 | 80.79 | 88.27 | 96.71 |
| 15/16 | 6.71 | 21.12 | 26.65 | 33.29 |  |  |  |  |  |  |  |  |



## General Fund <br> Percent Actual Expenditures to Budget

|  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG |  |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $12 / 13$ | 12.74 | 21.07 | 30.06 | 37.14 | 44.10 | 51.23 | 58.52 | 65.78 | 73.54 | 80.94 | 88.37 | 95.11 |  |
| $13 / 14$ | 11.33 | 18.79 | 27.58 | 34.73 | 43.14 | 50.16 | 57.32 | 64.77 | 73.37 | 81.49 | 89.09 | 95.95 |  |
| $14 / 15$ | 11.15 | 19.12 | 27.81 | 35.09 | 42.69 | 50.49 | 58.01 | 65.60 | 73.41 | 81.28 | 89.71 | 96.68 |  |
| $\mathbf{1 5 / 1 6}$ | 11.86 | 20.65 | 29.84 | $\mathbf{3 7 . 3 0}$ |  |  |  |  |  |  |  |  |  |



## KENT SCHOOL DISTRICT NO. 415

## Financial Analysis Report

September 1, 2015 thru December 31, 2015

## General Fund

## Net Cash \& Investment Balances

In Million

|  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $12 / 13$ | 31.269 | 50.928 | 45.820 | 38.246 | 37.570 | 34.928 | 33.630 | 55.196 | 51.913 | 43.552 | 41.838 | 39.745 |
| $13 / 14$ | 36.457 | 55.212 | 43.572 | 40.377 | 40.737 | 37.574 | 37.253 | 54.608 | 48.924 | 39.448 | 34.398 | 32.613 |
| $14 / 15$ | 29.785 | 48.992 | 37.351 | 32.556 | 30.191 | 26.555 | 24.751 | 48.527 | 43.787 | 32.180 | 25.777 | 21.603 |
| $\mathbf{1 5 / 1 6}$ | 22.310 | 39.745 | 24.363 | $\mathbf{2 0 . 1 1 2}$ |  |  |  |  |  |  |  |  |

Cash \& cash equivalents less warrants outstanding


General Fund

## 13-Month Cash Position Analysis

## In Million

|  | Dec-14 | Jan-15 | Feb-15 | Mar-15 | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities | 6.944 | 10.932 | 10.474 | 10.416 | 10.851 | 11.203 | 11.373 | 11.205 | 11.293 | 11.175 | 11.152 | 8.670 | 7.740 |
| Encumbrances | 10.942 | 11.116 | 12.373 | 11.919 | 10.375 | 9.665 | 8.372 | 5.196 | 0.544 | 16.290 | 14.146 | 13.287 | 12.581 |
| Uncommitted | 14.670 | 8.143 | 3.709 | 2.416 | 27.301 | 22.919 | 12.435 | 9.376 | 9.766 | (5.155) | 14.446 | 2.406 | (0.209) |



## KENT SCHOOL DISTRICT NO. 415

Financial Analysis Report
September 1, 2015 thru December 31, 2015

General Fund
Fund Balances
In Million

|  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $12 / 13$ | 21.876 | 41.334 | 33.544 | 31.238 | 27.628 | 25.325 | 23.808 | 45.103 | 41.870 | 33.728 | 32.587 | 30.006 |
| $13 / 14$ | 26.565 | 45.743 | 36.724 | 34.691 | 31.332 | 28.267 | 25.232 | 45.568 | 39.352 | 29.871 | 25.694 | 23.735 |
| $14 / 15$ | 20.604 | 38.860 | 27.934 | 24.909 | 20.069 | 16.982 | 15.593 | 38.749 | 33.453 | 21.944 | 15.304 | 14.097 |
| $\mathbf{1 5 / 1 6}$ | 13.105 | 29.576 | 16.639 | 13.256 |  |  |  |  |  |  |  |  |



